# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

(Mark One)

☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2012

or

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission File Number: 001-34211

to

# **GRAND CANYON EDUCATION, INC.**

(Exact name of registrant as specified in its charter)

DELAWARE (State or other jurisdiction of Incorporation or organization) 20-3356009 (I.R.S. Employer Identification No.)

Accelerated filer

Smaller reporting company

3300 W. Camelback Road Phoenix, Arizona 85017

(Address, including zip code, of principal executive offices)

(602) 639-7500

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes 🛛 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Non-accelerated filer  $\Box$  (Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗌 No 🗵

The total number of shares of common stock outstanding as of October 29, 2012, was 44,701,963.

# GRAND CANYON EDUCATION, INC. FORM 10-Q INDEX

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# PART I – FINANCIAL INFORMATION

# Item 1. Financial Statements

# GRAND CANYON EDUCATION, INC. Consolidated Income Statements (Unaudited)

|   | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |           |
|---|-------------------------------------|-----------|------------------------------------|-----------|
|   | 2012                                | 2011      | 2012                               | 2011      |
| ( <u>In thousands, except per share amounts)</u><br>Net revenue   | \$133,568                           | \$108,909 | \$369,959                          | \$313,736 |
| Costs and expenses:   | Φ155,500                            | Φ100,505  | ψ000,000                           | φ313,730  |
| Instructional costs and services  | 57,354                              | 48,933    | 161,584                            | 144,162   |
| Selling and promotional, including \$640 and \$151 for the three months ended September 30, 2012 and 2011, respectively, and \$1,681 and \$612 for the nine months ended September 30, 2012 and 2011, |                                     | ,         | ,                                  |           |
| respectively, to related parties  | 36,450                              | 31,248    | 103,764                            | 88,789    |
| General and administrative  | 8,561                               | 7,145     | 23,806                             | 21,015    |
| Lease termination fee   |                                     | 922       |                                    | 922       |
| Total costs and expenses  | 102,365                             | 88,248    | 289,154                            | 254,888   |
| Operating income  | 31,203                              | 20,661    | 80,805                             | 58,848    |
| Interest expense  | (154)                               | (170)     | (439)                              | (306)     |
| Interest income   | 16                                  | 20        | 52                                 | 78        |
| Income before income taxes  | 31,065                              | 20,511    | 80,418                             | 58,620    |
| Income tax expense  | 12,594                              | 7,643     | 31,880                             | 23,398    |
| Net income  | \$ 18,471                           | \$ 12,868 | \$ 48,538                          | \$ 35,222 |
| Net income per common share:  |                                     |           |                                    |           |
| Basic   | \$ 0.42                             | \$ 0.29   | \$ 1.09                            | \$ 0.79   |
| Diluted   | \$ 0.41                             | \$ 0.29   | \$ 1.07                            | \$ 0.78   |
| Shares used in computing net income per common share:   |                                     |           |                                    |           |
| Basic   | 44,365                              | 44,302    | 44,395                             | 44,845    |
| Diluted   | 45,339                              | 44,787    | 45,220                             | 45,293    |

The accompanying notes are an integral part of these consolidated financial statements.

# GRAND CANYON EDUCATION, INC. Consolidated Statements of Comprehensive Income (Unaudited)

|  | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |          |
|--|-------------------------------------|----------|------------------------------------|----------|
|  | 2012                                | 2011     | 2012                               | 2011     |
| (In thousands)   |                                     |          |                                    |          |
| Net income   | \$18,471                            | \$12,868 | \$48,538                           | \$35,222 |
| Other comprehensive income, net of tax:  |                                     |          |                                    |          |
| Unrealized gains (losses) on hedging derivatives, net of taxes of \$26 and \$41 for the three months ended |                                     |          |                                    |          |
| September 30, 2012 and 2011, respectively, and \$72 and \$41 for the nine months ended                     |                                     |          |                                    |          |
| September 30, 2012 and 2011, respectively  | 33                                  | (54)     | 95                                 | (53)     |
| Comprehensive income   | \$18,504                            | \$12,814 | \$48,633                           | \$35,169 |

The accompanying notes are an integral part of these consolidated financial statements.

# GRAND CANYON EDUCATION, INC. Consolidated Balance Sheets

| (In thousands, except par value)  | September 30,<br>2012<br>(Unaudited) | December 31,<br>2011 |
|---|--------------------------------------|----------------------|
| Current assets  | ()                                   |                      |
| Cash and cash equivalents   | \$ 69,644                            | \$ 21,189            |
| Restricted cash and cash equivalents  | 57,027                               | 56,115               |
| Accounts receivable, net of allowance for doubtful accounts of \$9,302 and \$11,706 at September 30, 2012 and   |                                      |                      |
| December 31, 2011, respectively   | 8,875                                | 11,815               |
| Income taxes receivable   | 283                                  | 11,861               |
| Deferred income taxes   | 5,216                                | 3,353                |
| Other current assets  | 13,302                               | 11,081               |
| Total current assets  | 154,347                              | 115,414              |
| Property and equipment, net   | 256,528                              | 189,947              |
| Restricted cash   | 375                                  | 555                  |
| Prepaid royalties   | 5,464                                | 5,958                |
| Goodwill  | 2,941                                | 2,941                |
| Other assets  | 3,434                                | 3,032                |
| Total assets  | \$ 423,089                           | \$ 317,847           |
|   | \$ 423,069                           | \$ 517,047           |
| LIABILITIES AND STOCKHOLDERS' EQUITY:   |                                      |                      |
| Current liabilities   |                                      |                      |
| Accounts payable  | \$ 25,197                            | \$ 18,523            |
| Accrued compensation and benefits   | 13,968                               | 12,229               |
| Accrued liabilities   | 15,638                               | 8,456                |
| Income taxes payable  | 11,282                               | 536                  |
| Student deposits  | 58,930                               | 57,602               |
| Deferred revenue  | 46,679                               | 21,723               |
| Due to related parties  | 328                                  | 227                  |
| Current portion of capital lease obligations  | 87                                   | 470                  |
| Current portion of notes payable  | 1,760                                | 1,739                |
| Total current liabilities   | 173,869                              | 121,505              |
| Capital lease obligations, less current portion   | 609                                  | 674                  |
| Other noncurrent liabilities  | 7,589                                | 7,140                |
| Deferred income taxes, noncurrent   | 5,113                                | 5,334                |
| Notes payable, less current portion   | 18,681                               | 19,901               |
| Total liabilities   | 205,861                              | 154,554              |
| Commitments and contingencies   |                                      | 10 1,00 1            |
| Stockholders' equity  |                                      |                      |
| Preferred stock, \$0.01 par value, 10,000 shares authorized; 0 shares issued and outstanding at September 30, 2012 and  |                                      |                      |
| December 31, 2011   |                                      |                      |
| Common stock, \$0.01 par value, 100,000 shares authorized; 46,864 and 45,955 shares issued and 44,902 and 44,298 shares outstanding at September 30, 2012 and December 31, 2011, respectively | 469                                  | 460                  |
| Treasury stock, at cost, 1,962 and 1,657 shares of common stock at September 30, 2012 and December 31, 2011, respectively   | (28,819)                             | (23,894)             |
| Additional paid-in capital  | 95,938                               | 85,720               |
| Accumulated other comprehensive loss  | (265)                                | (360)                |
| Accumulated earnings  | 149,905                              | 101,367              |
| Total stockholders' equity  |                                      | 163,293              |
|   | 217,228                              |                      |
| Total liabilities and stockholders' equity  | \$ 423,089                           | \$ 317,847           |

The accompanying notes are an integral part of these consolidated financial statements.

# GRAND CANYON EDUCATION, INC. Consolidated Statement of Stockholders' Equity (In thousands) (Unaudited)

|   | Common | Stock        | Treas  | ury Stock       | Additional         | Accumulat<br>Other | ed                          |           |
|---|--------|--------------|--------|-----------------|--------------------|--------------------|-----------------------------|-----------|
|   | Shares | Par<br>Value | Shares | Stated<br>Value | Paid-in<br>Capital | Comprehens<br>Loss | ive Accumulated<br>Earnings | Total     |
| Balance at December 31, 2011                                | 45,955 | \$460        | 1,657  | \$(23,894)      | \$ 85,720          | \$ (3              | 60) \$ 101,367              | \$163,293 |
| Net income  | —      | —            | —      | —               |                    | -                  | - 48,538                    | 48,538    |
| Unrealized gain on hedging derivative, net of taxes of \$72 | —      | —            | —      | —               | —                  |                    | 95 —                        | 95        |
| Common stock purchased for treasury                         | —      | _            | 298    | (4,925)         |                    | -                  | - —                         | (4,925)   |
| Restricted shares forfeited                                 | —      |              | 7      | —               | —                  | -                  |                             | —         |
| Exercise of stock options                                   | 339    | 3            | —      | —               | 4,336              | -                  |                             | 4,339     |
| Excess tax benefits from share-based compensation           | —      | —            | —      | —               | 140                | -                  |                             | 140       |
| Share-based compensation                                    | 570    | 6            | —      | —               | 5,742              | -                  |                             | 5,748     |
| Balance at September 30, 2012                               | 46,864 | \$469        | 1,962  | \$(28,819)      | \$ 95,938          | \$ (2              | 65) \$ 149,905              | \$217,228 |

The accompanying notes are an integral part of these consolidated financial statements.

# GRAND CANYON EDUCATION, INC. Consolidated Statements of Cash Flows (Unaudited)

|   | Nine Mon<br>Septem |                  |
|---|--------------------|------------------|
|   | 2012               | 2011             |
| (In thousands)<br>Cash flows provided by operating activities:                    |                    |                  |
| Net income  | \$ 48,538          | \$ 35,222        |
| Adjustments to reconcile net income to net cash provided by operating activities: | \$ 10,000          | φ 00, <b>222</b> |
| Share-based compensation  | 5,748              | 4,797            |
| Excess tax benefits from share-based compensation                                 | (336)              |                  |
| Amortization of debt issuance costs   | 48                 | 42               |
| Provision for bad debts   | 13,492             | 27,903           |
| Depreciation and amortization   | 15,784             | 12,054           |
| Litigation settlement   |                    | (5,200           |
| Lease termination fee   | _                  | 922              |
| Exit costs  |                    | (64              |
| Deferred income taxes   | (2,152)            | 10,185           |
| Loss on asset disposal  | 202                |                  |
| Changes in assets and liabilities:  |                    |                  |
| Restricted cash and cash equivalents  | (912)              | (199             |
| Accounts receivable   | (10,552)           | (26,253          |
| Prepaid expenses and other  | (2,671)            | (4,577           |
| Due to/from related parties   | 101                | (9,882           |
| Accounts payable  | (962)              | 1,757            |
| Accrued liabilities and employee related liabilities                              | 9,046              | (4,208           |
| Income taxes receivable/payable   | 22,464             | 348              |
| Deferred rent   | 612                | 3,123            |
| Deferred revenue  | 24,956             | 19,712           |
| Student deposits  | 1,328              | (390             |
| Net cash provided by operating activities   | 124,734            | 65,292           |
| Cash flows used in investing activities:  |                    |                  |
| Capital expenditures  | (73,619)           | (61,515          |
| Purchase of land and building related to future development                       | (818)              |                  |
| Restricted funds held for derivative collateral and legal matter                  | 180                | 5,405            |
| Net cash used in investing activities   | (74,257)           | (56,110          |
| Cash flows used in financing activities:  | (14,207)           | (50,110          |
| Principal payments on notes payable and capital lease obligations                 | (1,772)            | (2,856           |
| Repurchase of common shares   | (4,925)            | (22,371          |
| Debt issuance costs   | (4,925)            |                  |
| Excess tax benefits from share-based compensation                                 |                    | (70              |
| Net proceeds from exercise of stock options                                       | 4,339              | 1,477            |
|   |                    |                  |
| Net cash used in financing activities   | (2,022)            | (23,820          |
| Net increase (decrease) in cash and cash equivalents                              | 48,455             | (14,638          |
| Cash and cash equivalents, beginning of period                                    | 21,189             | 33,637           |
| Cash and cash equivalents, end of period  | \$ 69,644          | \$ 18,999        |
| Supplemental disclosure of cash flow information                                  |                    |                  |
| Cash paid for interest  | \$ 446             | \$ 315           |
| Cash paid for income taxes  | \$ 19,615          | \$ 12,790        |
| Supplemental disclosure of non-cash investing and financing activities            |                    |                  |
| Purchases of property and equipment included in accounts payable                  | \$ 7,636           | \$ 4,827         |
| Purchases of equipment through capital lease obligations                          | \$ —               | \$ 801           |
| Tax benefit of Spirit warrant intangible  | \$ 199             | \$ 194           |
| Shortfall tax expense from share-based compensation                               | \$ 200             | \$ 117           |

The accompanying notes are an integral part of these consolidated financial statements.

# 1. Nature of Business

Grand Canyon Education, Inc. (together with its subsidiaries, the "University") is a regionally accredited provider of postsecondary education services focused on offering graduate and undergraduate degree programs in its core disciplines of education, healthcare, business, and liberal arts. The University offers courses online, at its approximately 115 acre traditional ground campus in Phoenix, Arizona and onsite at the facilities of employers. The University's wholly-owned subsidiaries are primarily used to facilitate expansion of the University campus. The University is accredited by The Higher Learning Commission of the North Central Association of Colleges and Schools.

#### 2. Summary of Significant Accounting Policies

#### Principles of Consolidation

The consolidated financial statements include the accounts of the University and its wholly-owned subsidiaries. Intercompany transactions have been eliminated in consolidation.

#### **Unaudited Interim Financial Information**

The accompanying unaudited interim consolidated financial statements of the University have been prepared in accordance with U.S. generally accepted accounting principles, consistent in all material respects with those applied in its financial statements included in its Annual Report on Form 10-K for the fiscal year ended December 31, 2011. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. Such interim financial information is unaudited but reflects all adjustments that in the opinion of management are necessary for the fair presentation of the interim periods presented. Interim results are not necessarily indicative of results for a full year. These consolidated financial statements should be read in conjunction with the University's audited financial statements and footnotes included in its Annual Report on Form 10-K for the fiscal year ended December 31, 2011 from which the December 31, 2011 balance sheet information was derived.

# **Restricted Cash and Cash Equivalents**

A significant portion of the University's revenue is received from students who participate in government financial aid and assistance programs. Restricted cash and cash equivalents primarily represent amounts received from the federal and state governments under various student aid grant and loan programs, such as Title IV. The University receives these funds subsequent to the completion of the authorization and disbursement process and holds them for the benefit of the student. The U.S. Department of Education ("Department of Education") requires Title IV funds collected in advance of student billings to be segregated in a separate cash or cash equivalent account until the course begins. The University records all of these amounts as a current asset in restricted cash and cash equivalents until the cash is no longer restricted, at which time such amounts are reclassified as cash and cash equivalents. The majority of these funds remain as restricted cash and cash equivalents for an average of 60 to 90 days from the date of receipt.

During the second quarter of 2012, the University changed its presentation of changes in restricted cash and cash equivalents related to financial aid program funds to cash flows provided by operating activities on the consolidated statement of cash flows. The University previously presented such changes within cash flows used in investing activities. These restricted funds are a core activity of the University operations and, accordingly, the University believes presentation of changes in such funds as an operating activity more appropriately reflects the nature of the restricted cash. Additionally, the University believes that including both the restricted cash and student deposit changes within operating activities provides better transparency. The University has changed its presentation on the consolidated statements of cash flows for all periods presented. The changes have no other impact on the University's financial position and results of operations.

The following table presents the University's consolidated cash flows as previously reported and as changed for the nine months ended September 30, 2011:

|   | Nine Months Ended<br>September 30, |                    |
|---|------------------------------------|--------------------|
|   | 2011<br>As Reported                | 2011<br>As Changed |
| Cash flows provided by operating activities:                      |                                    |                    |
| Restricted cash and cash equivalents                              | \$ —                               | \$ (199)           |
| Net cash provided by operating activities                         | \$ 65,491                          | \$ 65,292          |
| Cash flows used in investing activities:                          |                                    |                    |
| Restricted cash and cash equivalents                              | \$ 5,206                           | \$ —               |
| Restricted funds held for derivative collateral and legal matters | \$ —                               | \$ 5,405           |
| Net cash used in investing activities                             | \$ (56,309)                        | \$ (56,110)        |

In addition, the counterparty to the University's interest rate swap made a collateral call in 2010 and the pledged collateral is classified as noncurrent restricted cash. The pledged collateral was \$375 and \$555 as of September 30, 2012 and December 31, 2011, respectively. The University had previously classified the \$5,200 that it had agreed to pay in connection with the *qui tam* matter that it settled in 2010 as restricted cash; this amount was paid during the second quarter of 2011 in final payment of all amounts due under the settlement agreement. The University reports changes in restricted cash related to legal matters and derivative collateral as investing cash flows in its consolidated statement of cash flows.

#### Derivatives and Hedging

Derivative financial instruments are recorded on the balance sheet as assets or liabilities and re-measured at fair value at each reporting date. For derivatives designated as cash flow hedges, the effective portion of the gain or loss on the derivative is reported as a component of other comprehensive income and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Gains and losses on the derivative representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness are recognized in current earnings.

Derivative financial instruments enable the University to manage its exposure to interest rate risk. The University does not engage in any derivative instrument trading activity. Credit risk associated with the University's derivatives is limited to the risk that a derivative counterparty will not perform in accordance with the terms of the contract. Exposure to counterparty credit risk is considered low because these agreements have been entered into with institutions with strong credit ratings, and they are expected to perform fully under the terms of the agreements.

On June 30, 2009, the University entered into an interest rate swap and an interest rate corridor instrument to manage its 30 Day LIBOR interest exposure related to its variable rate debt, which commenced in April 2009 and matures in March 2016. The fair value of the interest rate swap is a liability of \$465 and \$629 as of September 30, 2012 and December 31, 2011, respectively, which is included in other noncurrent liabilities. The fair value of the interest rate corridor instrument as of September 30, 2012 and December 31, 2011 was \$1 and \$1, respectively, which is included in other assets. The fair values of each derivative instrument were determined using a hypothetical derivative transaction, which are considered Level 2 per the fair value hierarchy. These derivative instruments were originally designated as cash flow hedges of variable rate debt obligations. In the fourth quarter of 2011, the University de-designated the corridor instrument. The adjustment of \$95 and \$53 in the first nine months of 2012 and 2011, respectively, for the effective portion of the gain/loss on the derivatives is included as a component of other comprehensive income, net of taxes.

The interest rate swap commenced on May 1, 2010 and continues each month thereafter until April 30, 2014 and has a notional amount of \$9,985 as of September 30, 2012. Under the terms of the agreement, the University receives 30 Day LIBOR and pays 3.245% fixed interest on the amortizing notional amount. Therefore, the University has hedged its exposure to future variable rate cash flows through April 30, 2014. The interest rate swap is not subject to a master netting arrangement and collateral has been called by the counterparty and reflected in a restricted cash account as of September 30, 2012 and December 31, 2011 in the amount of \$375 and \$555, respectively.

The interest rate corridor instrument, although de-designated, reduces variable interest rate risk starting July 1, 2009 through April 30, 2014 with a notional amount of \$9,985 as of September 30, 2012. The corridor instrument's terms permit the University to hedge its interest rate risk at several thresholds; the University pays variable interest monthly based on the 30 Day LIBOR rates until that index reaches 4%. If 30 Day LIBOR is equal to 4% through 6%, the University pays 4%. If 30 Day LIBOR exceeds 6%, the University pays actual 30 Day LIBOR less 2%. Subsequent to the de-designation of this instrument in the fourth quarter of 2011, changes in this instrument's fair value are recorded in interest expense.

As of September 30, 2012 no derivative ineffectiveness was identified for the interest rate swap. Any ineffectiveness in the University's derivative instrument designated as a hedge is reported in interest expense in the income statement. For the nine months ended September 30, 2012 \$3 of credit risk was recorded in interest expense for the interest rate swap. At September 30, 2012, the University does not expected to reclassify gains or losses on derivative instruments from accumulated other comprehensive (loss) income into earnings during the next 12 months.

#### Fair Value of Financial Instruments

As of September 30, 2012, the carrying value of cash and cash equivalents, accounts receivable, account payable and accrued expenses approximate their fair value based on the liquidity or the short-term maturities of these instruments. The carrying value of debt approximates fair value as it is based on variable rate index. The carrying value of capital lease obligations approximates fair value based upon market interest rates available to the University for debt of similar risk and maturities. Derivative financial instruments are carried at fair value, determined using Level 2 of the hierarchy of valuation inputs, with the use of inputs other than quoted prices that are observable for the asset or liability.

#### **Revenue Recognition**

Net revenues consist primarily of tuition and fees derived from courses taught by the University online, at its traditional campus in Phoenix, Arizona, and onsite at the facilities of employers, as well as from related educational resources that the University provides to its students, such as access to online materials. Tuition revenue and most fees from related educational resources are recognized pro-rata over the applicable period of instruction, net of scholarships provided by the University. For the nine months ended September 30, 2012 and 2011, the University's revenue was reduced by approximately \$65,563 and \$51,963, respectively, as a result of scholarships that the University offered to students. The University maintains an institutional tuition refund policy, which provides for all or a portion of tuition to be refunded if a student withdraws during stated refund periods. Certain states in which students reside impose separate, mandatory refund policies, which override the University's policy to the extent in conflict. If a student withdraws at a time when only a portion, or none of the tuition is refundable, then in accordance with its revenue recognition policy, the University continues to recognize the tuition that was not refunded as pro-rata over the applicable period of instruction. Since the University recognizes revenue pro-rata over the term of the course and because, under its institutional refund policy, the amount subject to refund is never greater than the amount of the revenue that has been deferred, under the University's accounting policies revenue is not recognized with respect to amounts that could potentially be refunded. Sales tax collected from students is excluded from net revenues. Collected but unremitted sales tax is included as an accrued liability in our consolidated balance sheets. The University also charges online students an upfront learning management fee, which is deferred and recognized over the average expected term of a student. Costs that are direct and incremental to new online students are also deferred and recognized ratably over the average expected term of a student. Deferred revenue and student deposits in any period represent the excess of tuition, fees, and other student payments received as compared to amounts recognized as revenue on the income statement and are reflected as current liabilities in the accompanying consolidated balance sheet. The University's educational programs have starting and ending dates that differ from its fiscal quarters. Therefore, at the end of each fiscal quarter, a portion of revenue from these programs is not yet earned. Other revenues may be recognized as sales occur or services are performed.

### Allowance for Doubtful Accounts

All students are required to select both a primary and secondary payment option with respect to amounts due to the University for tuition, fees and other expenses. The most common payment option for the University's students is financial aid. In instances where a student selects financial aid as the primary payment option, he or she often selects personal cash as the secondary option. If a student who has selected financial aid as his or her primary payment option withdraws prior to the end of a course but after the date that the University's institutional refund period has expired, the student will have incurred the obligation to pay the full cost of the course. If the withdrawal occurs before the date at which the student has earned 100% of his or her financial aid that the University will have a return to Title IV requirement and the student will owe the University all amounts incurred that are in excess of the amount of financial aid that the student earned and that the University is entitled to retain. In this case, the University must collect the receivable using the student's second payment option. In instances in which the student chose to receive living expense funds as part of his or her financial aid disbursement, the University is required to return the unearned portion of these funds as well and then collect these amounts from the student.

The University records an allowance for doubtful accounts for estimated losses resulting from the inability, failure or refusal of its students to make required payments, which includes the recovery of financial aid funds advanced to a student for amounts in excess of the student's cost of tuition and related fees. The University determines the adequacy of its allowance for doubtful accounts based on an analysis of its historical bad debt experience, current economic trends, and the aging of the accounts receivable and student status. The University applies reserves to its receivables based upon an estimate of the risk presented by the age of the receivables and student status. Historically, the University has written off accounts receivable balances at the earlier of the time the balances were deemed uncollectible, or one year after the revenue is generated. In the third quarter of 2011, the University accelerated the write off of inactive student accounts such that the accounts are written off 150 days after becoming past due, while maintaining its historical write off policy for active student accounts. The University continues to reflect accounts receivable with an offsetting allowance as long as management believes there is a reasonable possibility of collection. Bad debt expense is recorded as an instructional costs and services expense in the consolidated income statement.

# Instructional Costs and Services

Instructional costs and services expenses consist primarily of costs related to the administration and delivery of the University's educational programs. This expense category includes salaries, benefits and share-based compensation for full-time and adjunct faculty and administrative personnel, information technology costs, bad debt expense, the royalty payable to a former owner, curriculum and new program development costs (which are expensed as incurred) and costs associated with other support groups that provide services directly to the students. This category also includes an allocation of depreciation, amortization, rent, and occupancy costs attributable to the provision of educational services, primarily at the University's Phoenix, Arizona campus.

#### Selling and Promotional

Selling and promotional expenses include salaries, benefits and share-based compensation of personnel engaged in the marketing, recruitment, and retention of students, as well as advertising costs associated with purchasing leads, hosting events and seminars, and producing marketing materials. This category also includes an allocation of depreciation, amortization, rent, and occupancy costs attributable to selling and promotional activities at the University's facilities in Arizona. Selling and promotional costs are expensed as incurred.

In the third quarter of 2011, the University entered into a revenue sharing arrangement (the Collaboration Agreement) with Mind Streams, L.L.C. (Mind Streams), a related party, under which the University, in accordance with applicable Department of Education guidance, pays a percentage of net revenue that it receives from applicants recruited by Mind Streams that matriculate at the University. In 2010, the University entered into an agreement with Lifetime Learning, a related party, under which the University purchases leads on prospective students. For the nine months ended September 30, 2012 and 2011, the University expensed approximately \$1,681 and \$612, respectively, in total pursuant to the agreements with Mind Streams and Lifetime Learning. As of September 30, 2012 and December 31, 2011 \$322 and \$212, respectively, were due to these related parties.

### General and Administrative

General and administrative expenses include salaries, benefits and share-based compensation of employees engaged in corporate management, finance, human resources, compliance, and other corporate functions. General and administrative expenses also include an allocation of depreciation, amortization, rent, and occupancy costs attributable to the departments providing general and administrative functions.

#### Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

# Segment Information

The University operates as a single educational delivery operation using a core infrastructure that serves the curriculum and educational delivery needs of both its ground and online students regardless of geography. The University's Chief Executive Officer manages the University's operations as a whole and no expense or operating income information is generated or evaluated on any component level.

#### Reclassifications

Certain reclassifications have been made to the prior period balances to conform to the current period.

#### **Recent Accounting Pronouncements**

In June 2011, the Financial Accounting Standards Board ("FASB") issued guidance on the presentation of comprehensive income. The guidance requires all non owner changes in shareholders' equity to be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The University historically presented this information in two separate but consecutive statements and, therefore, the effectiveness of this guidance on January 1, 2012 did not materially impact the University's financial condition, results of operations, or disclosures.

In September 2011, the FASB issued guidance that simplifies how an entity tests goodwill for impairment. The amendments permit an entity to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. Accordingly, an entity will no longer be required to calculate the fair value of a reporting unit in the step one test unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. This guidance is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011, with early adoption permitted. The University believes this will have no material impact on our financial condition, results of operations or disclosures.

The University has determined that all other recently issued accounting standards will not have a material impact on its financial statements, or do not apply to its operations.

#### 3. Net Income Per Common Share

Basic net income per common share is calculated by dividing net income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings per common share reflects the assumed conversion of all potentially dilutive securities, consisting of stock options, for which the estimated fair value exceeds the exercise price, less shares which could have been purchased with the related proceeds, unless anti-dilutive. For employee equity awards, repurchased shares are also included for any unearned compensation adjusted for tax.

The table below reflects the calculation of the weighted average number of common shares outstanding, on an as if converted basis, used in computing basic and diluted earnings per common share.

|   | Three MonthsEndedSeptember 30,20122011 |        |        | Nine Months Ended<br>September 30,<br>2012 2011 |  |
|---|--|--------|--------|---|--|
| Denominator:  |  |        |        |   |  |
| Basic common shares outstanding                       | 44,365                                 | 44,302 | 44,395 | 44,845  |  |
| Effect of dilutive stock options and restricted stock | 974                                    | 485    | 825    | 448   |  |
| Diluted common shares outstanding                     | 45,339                                 | 44,787 | 45,220 | 45,293  |  |

Diluted weighted average shares outstanding exclude the incremental effect of shares that would be issued upon the assumed exercise of stock options. For the nine months ended September 30, 2012 and 2011, approximately 2,009 and 2,878, respectively, of the University's stock options outstanding were excluded from the calculation of diluted earnings per share as their inclusion would have been anti-dilutive. These options could be dilutive in the future.

# 4. Valuation and Qualifying Accounts

|   | Balance at<br>Beginning<br>of<br>Period | Charged to<br>Expense | Deductions <sup>(1)</sup> | Balance at<br>End of<br>Period |
|---|---|-----------------------|---------------------------|--------------------------------|
| Allowance for doubtful accounts receivable: |   |                       |                           |                                |
| Nine months ended September 30, 2012        | \$ 11,706                               | 13,492                | (15,896)                  | \$ 9,302                       |
| Nine months ended September 30, 2011        | \$ 30,112                               | 27,903                | (43,597)                  | \$ 14,418                      |

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(1) Deductions represent accounts written off, net of recoveries.

# 5. Property and Equipment

Property and equipment consist of the following:

|  | Sep | As of<br>tember 30,<br>2012 | As of<br>December 31,<br>2011 |
|--|-----|-----------------------------|-------------------------------|
| Land   | \$  | 9,550                       | \$ 9,504                      |
| Land improvements                              |     | 3,224                       | 1,688                         |
| Buildings                                      |     | 166,646                     | 118,445                       |
| Equipment under capital leases                 |     | 5,310                       | 5,310                         |
| Leasehold improvements                         |     | 24,346                      | 17,305                        |
| Computer equipment                             |     | 54,136                      | 46,993                        |
| Furniture, fixtures and equipment              |     | 21,115                      | 13,366                        |
| Internally developed software                  |     | 10,235                      | 7,108                         |
| Other  |     | 1,098                       | 1,098                         |
| Construction in progress                       |     | 16,599                      | 9,590                         |
|  |     | 312,259                     | 230,407                       |
| Less accumulated depreciation and amortization |     | (55,731)                    | (40,460)                      |
| Property and equipment, net                    | \$  | 256,528                     | \$ 189,947                    |

#### 6. Commitments and Contingencies

#### Leases

The University leases certain land, buildings and equipment under non-cancelable operating leases expiring at various dates through 2023. Future minimum lease payments under operating leases due each year are as follows at September 30, 2012:

| 2012                   | \$ 1,903 |
|------------------------|----------|
| 2013                   | 7,463    |
| 2014                   | 6,998    |
| 2015                   | 7,117    |
| 2016                   | 6,432    |
| Thereafter             | 22,491   |
| Total minimum payments | \$52,404 |

Total rent expense and related taxes and operating expenses under operating leases for the nine months ended September 30, 2012 and 2011 were \$5,759 and \$5,338, respectively.

#### Legal Matters

From time to time, the University is a party to various lawsuits, claims, and other legal proceedings that arise in the ordinary course of business, some of which are covered by insurance. When the University is aware of a claim or potential claim, it assesses the likelihood of any loss or exposure. If it is probable that a loss will result and the amount of the loss can be reasonably estimated, the University records a liability for the loss. If the loss is not probable or the amount of the loss cannot be reasonably estimated, the University discloses the nature of the specific claim if the likelihood of a potential loss is reasonably possible and the amount involved could be material. With respect to the majority of pending litigation matters, the University's ultimate legal and financial responsibility, if any, cannot be estimated with certainty and, in most cases, any potential losses related to those matters are not considered probable.

Upon resolution of any pending legal matters, the University may incur charges in excess of presently established reserves. Management does not believe that any such charges would, individually or in the aggregate, have a material adverse effect on the University's financial condition, results of operations or cash flows.

## Tax Reserves, Non-Income Tax Related

From time to time the University has exposure to various non-income tax related matters that arise in the ordinary course of business. At September 30, 2012 and December 31, 2011, the University had reserved approximately \$49, for tax matters where its ultimate exposure is considered probable and the potential loss can be reasonably estimated.

#### 7. Income Taxes

The University's uncertain tax positions have been fully settled. As of September 30, 2012, the earliest tax year still subject to examination for federal and state purposes is 2009 and 2005, respectively. As of September 30, 2012, the University is not under federal examination. The University recently concluded two state audits with insubstantial findings and is currently not under audit by any other states.

#### 8. Share-Based Compensation

On September 27, 2008 the University's shareholders approved the adoption of the 2008 Equity Incentive Plan ("Incentive Plan") and the 2008 Employee Stock Purchase ("ESPP"). A total of 4,200 shares of the University's common stock was originally authorized for issuance under the Incentive Plan. On January 1 of each subsequent year in accordance with the terms of the Incentive Plan, the number of shares authorized for issuance under the Incentive Plan automatically increases by 2.5% of the number of shares of common stock issued and outstanding on the previous December 31, raising the total number of shares of common stock currently authorized for issuance under the Incentive Plan to 8,729 shares effective January 1, 2012. Although the ESPP has not yet been implemented, a total of 1,050 shares of the University's common stock has been authorized for sale under the ESPP.

A summary of the activity related to stock options granted under the University's Incentive Plan since December 31, 2011 is as follows:

|   |                 | Summary of Sto  | g   |   |
|---|-----------------|---|---|---|
|   | Total<br>Shares | Weighted<br>Average<br>Exercise<br>Price per<br>Share | Weighted<br>Average<br>Remaining<br>Contractual<br>Term (Years) | Aggregate<br>Intrinsic<br>Value (\$)(1) |
| Outstanding as of December 31, 2011             | 4,964           | 14.47   |   |   |
| Granted   |                 | _   |   |   |
| Exercised                                       | (339)           | 12.80   |   |   |
| Forfeited, canceled or expired                  | (122)           | 17.65   |   |   |
| Outstanding as of September 30, 2012            | 4,503           | \$ 14.51  | 6.94  | \$ 40,618                               |
| Exercisable as of September 30, 2012            | 2,153           | \$ 13.76  | 6.55  | \$ 21,031                               |
| Available for issuance as of September 30, 2012 | 2,767           |   |   |   |

(1) Aggregate intrinsic value represents the value of the University's closing stock price on September 28, 2012 (\$23.53) in excess of the exercise price multiplied by the number of options outstanding or exercisable.

# Share-based Compensation Expense

The table below outlines share-based compensation expense for the nine months ended September 30, 2012 and 2011 related to restricted stock and stock options granted:

|   | 2012     | 2011     |
|---|----------|----------|
| Instructional costs and services                                | \$ 2,807 | \$ 2,152 |
| Selling and promotional   | 281      | 232      |
| General and administrative                                      | 2,660    | 2,413    |
| Share-based compensation expense included in operating expenses | 5,748    | 4,797    |
| Tax effect of share-based compensation                          | (2,299)  | (1,919)  |
| Share-based compensation expense, net of tax                    | \$ 3,449 | \$ 2,878 |

A summary of the activity related to restricted stock granted under the University's Incentive Plan since December 31, 2011 is as follows:

|                                      | Total<br>Shares | Weighted Average<br>Grant Date<br>Fair Value per<br>Share |       |
|--------------------------------------|-----------------|---|-------|
| Outstanding as of December 31, 2011  | 6               | \$  | 13.88 |
| Granted                              | 563             |   | 17.04 |
| Vested                               | (6)             |   | 13.88 |
| Forfeited, canceled or expired       | (7)             |   | 17.03 |
| Outstanding as of September 30, 2012 | 556             | \$  | 17.04 |

# 9. Regulatory

The University is subject to extensive regulation by federal and state governmental agencies and accrediting bodies. In particular, the Higher Education Act of 1965, as amended (the "Higher Education Act"), and the regulations promulgated thereunder by the Department of Education, subject the University to significant regulatory scrutiny on the basis of numerous standards that schools must satisfy in order to participate in the various federal student financial assistance programs under Title IV of the Higher Education Act.

To participate in the Title IV programs, an institution must be authorized to offer its programs of instruction by the relevant agency of the state in which it is located, accredited by an accrediting agency recognized by the Department of Education and certified as eligible by the Department of Education. The Department of Education will certify an institution to participate in the Title IV programs only after the institution has demonstrated compliance with the Higher Education Act and the Department of Education's extensive regulations regarding institutional eligibility. An institution must also demonstrate its compliance to the Department of Education on an ongoing basis. Following the Department of Education's review of the change in control application the University filed in January 2011 in connection the termination of certain voting agreements in January 2011 that had been in place with certain stockholders, the Department of Education provisionally certified the University to participate in Title IV programs through 2013. As of September 30, 2012, management believes the University is in compliance with the applicable regulations in all material respects.

Because the University operates in a highly regulated industry, it, like other industry participants, may be subject from time to time to investigations, claims of non-compliance, or lawsuits by governmental agencies or third parties, which allege statutory violations, regulatory infractions, or common law causes of action. While there can be no assurance that regulatory agencies or third parties will not undertake investigations or make claims against the University, or that such claims, if made, will not have a material adverse effect on the University's business, results of operations or financial condition, management believes the University is in compliance with applicable regulations in all material respects.

In connection with its administration of the Title IV federal student financial aid programs, the Department of Education periodically conducts program reviews at selected schools that receive Title IV funds. In July 2010, the Department of Education initiated a program review of the University covering the 2008-2009 and 2009-2010 award years. As part of this program review, a Department of Education program review team conducted a site visit on the University's campus in July 2010 and reviewed, and in some cases requested further information regarding, the University's records, practices and policies relating to, among other things, financial aid, enrollment, enrollment counselor compensation, program eligibility and other Title IV compliance matters.

While the University never received a formal exit interview, which it had understood to be the typical step prior to the Department of Education's issuance of a preliminary program review report, on August 24, 2011, the University received from the Department of Education a written preliminary program review report that included five findings, two of which involve individual student-specific errors concerning the monitoring of satisfactory academic progress for two students and the certification of one student's Federal Family Educational Loan as an unsubsidized Stafford loan rather than a subsidized Stafford loan. The other three findings address the incentive compensation issue, the gainful employment issue and one additional issue not previously raised with the University, as follows:

- Incentive compensation issue. During a portion of the period under review, the University had in place a compensation plan for its enrollment counselors that was designed to comply with the regulatory "safe harbor" in effect during such period that allowed companies to make adjustments to fixed compensation for enrollment personnel, provided that any such adjustment (i) was not made more than twice during any twelve month period, and (ii) was not based solely on the number of students recruited, admitted, enrolled, or awarded financial aid. The plan at issue provided for enrollment counselor performance to be reviewed on a number of non-enrollment-related factors that could account for a substantial portion of any potential base compensation adjustment. The preliminary program review report does not appear to set forth any definitive finding regarding the plan, but the Department of Education has requested additional information from the University regarding its enrollment counselor compensation practices and policies in effect during the period under review. The University continues to believe that the plan at issue, both as designed and as applied, did not base compensation solely on success in enrolling students in violation of applicable law and will continue to communicate with the Department of Education to resolve this matter.
- *Gainful employment issue*. The preliminary program review report sets forth the Department of Education's position that the University's Bachelor of Arts in Interdisciplinary Studies program was not an eligible program under Title IV because it did not provide students with training to prepare them for gainful employment in a recognized occupation. This "gainful employment" standard has been a requirement for Title IV eligibility for programs offered at proprietary institutions of higher education such as the University although, pursuant to legislation passed in 2008 and effective as of July 1, 2010, this requirement no longer applies to designated liberal arts programs offered by the University and certain other institutions that have held accreditation by a regional accrediting agency since a date on or before October 1, 2007 (the University has held a regional accreditation since 1968). The University believes that its Interdisciplinary Studies program, which it first offered in Fall 2007 in response to a request by one of its employer-partners, was an eligible program under the "gainful employment" standard in effect prior to July 1, 2010 and intends to continue to communicate with the Department of Education to resolve the matter.

Inadequate procedures related to non-passing grades. The preliminary program review report sets forth the Department of Education's position that, during the period under review and prior to the time the University converted from a term-based financial aid system to a non-term, borrower-based financial aid system in mid-2010, the University failed to have an accurate system to determine if students with non-passing grades for a term had no documented attendance for the term or should have been treated as unofficial withdrawals for the term, thereby potentially requiring the University to return all or a portion of the Title IV monies previously received with respect to such students. Although the University is confident in the legal sufficiency of its policies that were in place during the period under review, it is currently in discussions with the Department of Education regarding this finding. As part of the process of reviewing and responding to this finding, the Department of Education has requested that the University conduct a further review of student files and provide additional information to the Department of Education following the completion of such review.

The University has provided responses on these issues as required by the Department of Education and, with respect to the issue regarding inadequate procedures related to non-passing grades, continues its review of student files for the period from July 1, 2008 to June 30, 2010 in accordance with the Department of Education's request. Although the University has not completed the file review, the University determined that certain Pell grants received by the University for students that later unofficially withdrew should have been returned. Although the student is obligated to repay the University for these amounts, the University has decided that it will not seek reimbursement from the students once the returns are made. Thus, during the nine months ended September 30, 2012 the University reserved \$3,450 related to these refunds. The University is unable, at this time, to determine whether additional refunds will be necessary as a result of the preliminary findings. The University cannot presently predict whether or if further information requests will be made, how the foregoing issues will be resolved, when the final program review determination letter will be issued, or when the program review will be closed. At this time, the Department of Education has not specified the amount of any potential refunds or penalties. The University's policies and procedures are planned and implemented to comply with the applicable standards and regulations under Title IV and it is committed to resolving any issues of non-compliance identified in the final program review determination letter will all Department of Education requirements. If the Department of Education were to make significant findings of non-compliance in the final program review determination letter, then, after exhausting any administrative appeals available to the University, it could be required to pay a fine, return Title IV monies previously received, or be subjected to other administrative sanctions. While it cannot currently predict the final outcome

## **10. Treasury Stock**

On July 28, 2011, our Board of Directors authorized the University to repurchase up to an additional \$25,000 (\$50,000 total) of common stock, from time to time, depending on market conditions and other considerations. The original authorization of \$25,000 occurred on August 16, 2010 and, on July 26, 2012 the Board of Directors extended the expiration date on the repurchase authorization to September 30, 2013. Repurchases occur at the University's discretion. Repurchases may be made in the open market or in privately negotiated transactions, pursuant to the applicable Securities and Exchange Commission rules. The amount and timing of future share repurchases, if any, will be made as market and business conditions warrant. Between the approval of the share repurchase plan and September 30, 2012, the University has purchased 1,955 shares of common stock shares at an aggregate cost of \$4,925 in the nine months ended September 30, 2012. At September 30, 2012, there remained \$21,181 available under its current share repurchase authorization.

# Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and historical results of operations and our liquidity and capital resources should be read in conjunction with the consolidated financial statements and related notes that appear elsewhere in this report.

# **Forward-Looking Statements**

This Quarterly Report on Form 10-Q, including Item 2, *Management's Discussion and Analysis of Financial Condition and Results of Operations*, contains certain "forward-looking statements," which include information relating to future events, future financial performance, strategies, expectations, competitive environment, regulation, and availability of resources. These forward-looking statements include, without limitation, statements regarding: proposed new programs; expectations regarding the material adverse effect that regulatory developments or other matters may have on our financial position, results of operations, or liquidity; statements concerning projections, predictions, expectations, estimates, or forecasts as to our business, financial and operational results, and future economic performance; and statements of management's goals and objectives and other similar expressions concerning matters that are not historical facts. Words such as "may," "should," "could," "would," "predicts," "potential," "continue," "expects," "anticipates," "future," "intends," "plans," "believes," "estimates" and similar expressions, as well as statements in future tense, identify forward-looking statements.

Forward-looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times at, or by, which such performance or results will be achieved. Forward-looking statements are based on information available at the time those statements are made or management's good faith belief as of that time with respect to future events, and are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in or suggested by the forward-looking statements. Important factors that could cause such differences include, but are not limited to:

- our failure to comply with the extensive regulatory framework applicable to our industry, including Title IV of the Higher Education Act and the regulations thereunder, state laws and regulatory requirements, and accrediting commission requirements, such as standards applicable to the Higher Learning Commission;
- the results of the ongoing program review being conducted by the Department of Education of our compliance with Title IV program requirements, and possible fines or other administrative sanctions resulting therefrom;
- the ability of our students to obtain federal Title IV funds, state financial aid, and private financing;
- potential damage to our reputation or other adverse effects as a result of negative publicity in the media, in the industry or in connection with
  governmental reports or investigations or otherwise, affecting us or other companies in the for-profit postsecondary education sector, including, for
  example, a recent report issued by Sen. Tom Harkin, Chairman of the Health, Education, Labor & Pensions Committee, relating to us and various
  other proprietary schools;
- risks associated with changes in applicable federal and state laws and regulations and accrediting commission standards including pending rulemaking by the Department of Education;
- our ability to properly manage risks and challenges associated with potential acquisitions of, or investments in, new businesses, acquisitions of new properties, or the expansion of our campus to new locations;
- our ability to hire and train new, and develop and train existing employees and faculty;
- the pace of growth of our enrollment;
- our ability to convert prospective students to enrolled students and to retain active students;
- our success in updating and expanding the content of existing programs and developing new programs in a cost-effective manner or on a timely basis;

- · industry competition, including competition for students and for qualified executives and other personnel;
- the competitive environment for marketing our programs;

- failure on our part to keep up with advances in technology that could enhance the online experience for our students;
- the extent to which obligations under our loan agreement, including the need to comply with restrictive and financial covenants and to pay principal
  and interest payments, limits our ability to conduct our operations or seek new business opportunities;
- our ability to manage future growth effectively; and
- general adverse economic conditions or other developments that affect job prospects in our core disciplines.

Additional factors that could cause actual results to differ from those discussed in the forward-looking statements include, but are not limited to, those described in this "Management's Discussion and Analysis of Financial Condition and Results of Operations" and in "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011, as updated in our subsequent reports filed with the Securities and Exchange Commission ("SEC"), including any updates found in Part II, Item 1A of this Quarterly Report on Form 10-Q or our other reports on Form 10-Q. You should not put undue reliance on any forward-looking statements. Forward-looking statements speak only as of the date the statements are made and we assume no obligation to update forward-looking statements to reflect actual results, changes in assumptions, or changes in other factors affecting forward-looking information, except to the extent required by applicable securities laws. If we do update one or more forward-looking statements, no inference should be drawn that we will make additional updates with respect to those or other forward-looking statements.

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#### Overview

We are a regionally accredited provider of postsecondary education services focused on offering graduate and undergraduate degree programs in our core disciplines of education, healthcare, business, and liberal arts. We offer online programs as well as ground programs at our approximately 115 acre traditional campus in Phoenix, Arizona and onsite at the facilities of employers.

At September 30, 2012, we had approximately 52,300 students, an increase of 17.5% over the approximately 44,500 students we had at September 30, 2011. At September 30, 2012, 85.8% of our students were enrolled in our online programs, and of our online and professional studies students, 42.0% were pursuing master's or doctoral degrees. In addition, revenue per student increased between periods as we increased tuition prices for most of our students in our online and professional studies programs by 0.0% to 5.9%, depending on the program, with an estimated blended rate increase of 2.5% for our 2012-13 academic year, as compared to tuition price increases for students in our online and professional studies programs of 0.0% to 6.5% for our 2011-12 academic year, depending on the program, with an estimated blended rate increase of 3.2% for the prior academic year. Tuition for our traditional ground programs had no increase for our 2012-13 or 2011-12 academic years.

The following is a summary of our student enrollment at September 30, 2012 and 2011 (which included less than 765 students pursuing non-degree certificates in each period) by degree type and by instructional delivery method:

|                                 |               | September 30,              |               |                           |  |
|---------------------------------|---------------|----------------------------|---------------|---------------------------|--|
|                                 | 201           | <b>2012</b> <sup>(1)</sup> |               | <b>)11</b> <sup>(1)</sup> |  |
|                                 | # of Students | % of Total                 | # of Students | % of Total                |  |
| Graduate degrees <sup>(2)</sup> | 19,439        | 37.2%                      | 17,497        | 39.3%                     |  |
| Undergraduate degree            | 32,814        | 62.8%                      | 26,989        | 60.7%                     |  |
| Total                           | 52,253        | 100.0%                     | 44,486        | 100.0%                    |  |
|                                 |               |                            |               |                           |  |
|                                 |               |                            |               |                           |  |

|                           |               | September 30,              |               |            |  |
|---------------------------|---------------|----------------------------|---------------|------------|--|
|                           | 201           | <b>2012</b> <sup>(1)</sup> |               | (1)        |  |
|                           | # of Students | % of Total                 | # of Students | % of Total |  |
| Online <sup>(3)</sup>     | 44,849        | 85.8%                      | 39,447        | 88.7%      |  |
| Ground <sup>(3) (4)</sup> | 7,404         | 14.2%                      | 5,039         | 11.3%      |  |
| Total                     | 52,253        | 100.0%                     | 44,486        | 100.0%     |  |

(1) Enrollment at September 30, 2012 and 2011 represents individual students who attended a course during the last two months of the calendar quarter.

<sup>2)</sup> Includes 2,745 and 1,808 students pursuing doctoral degrees at September 30, 2012 and 2011, respectively.

As of September 30, 2012 and 2011, 42.0% and 43.0%, respectively, of our online and professional studies students are pursuing graduate degrees.
 (4) Includes both our traditional on computer graund students, as well as our professional studies students.

<sup>(4)</sup> Includes both our traditional on-campus ground students, as well as our professional studies students.

### **Critical Accounting Policies and Use of Estimates**

Our critical accounting policies are disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011. During the nine months ended September 30, 2012, there have been no significant changes in our critical accounting policies.

# Key Trends, Developments and Challenges

The key trends, developments and challenges facing the University are disclosed in its Annual Report on Form 10-K for the fiscal year ended December 31, 2011 and in its Quarterly Reports on Form 10-Q for the fiscal quarters ended March 31, 2012 and June 30, 2012. During the nine months ended September 30, 2012, there have been no significant changes in these trends. See Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations – Key Trends, Developments and Challenges" in our Annual Report on Form 10-K for our fiscal year ended December 31, 2011 and Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations – Key Trends, Developments and Challenges" in our Quarterly Reports on Form 10-Q for the quarters ended March 31, 2012 and June 30, 2012, which are incorporated herein by reference.

# **Results of Operations**

The following table sets forth income statement data as a percentage of net revenue for each of the periods indicated:

|                                 |     | Three Months Ended<br>September 30, |        | Nine Months Ender<br>September 30, |        |
|---------------------------------|-----|-------------------------------------|--------|------------------------------------|--------|
|                                 | 201 | 12                                  | 2011   | 2012                               | 2011   |
| Net revenue                     | 100 | 0.0%                                | 100.0% | 100.0%                             | 100.0% |
| Operating expenses              |     |                                     |        |                                    |        |
| Instructional cost and services | 42  | 2.9                                 | 44.9   | 43.7                               | 46.0   |
| Selling and promotional         | 2'  | 7.3                                 | 28.7   | 28.0                               | 28.3   |
| General and administrative      |     | 6.4                                 | 6.6    | 6.4                                | 6.7    |
| Lease termination fee           | (   | 0.0                                 | 0.8    | 0.0                                | 0.3    |
| Total operating expenses        | 70  | 6.6                                 | 81.0   | 78.2                               | 81.2   |
| Operating income                | 23  | 3.4                                 | 19.0   | 21.8                               | 18.8   |
| Interest expense                | ()  | 0.1)                                | (0.2)  | (0.1)                              | (0.1)  |
| Interest income                 | (   | 0.0                                 | 0.0    | 0.0                                | 0.0    |
| Income before income taxes      | 23  | 3.3                                 | 18.8   | 21.7                               | 18.7   |
| Income tax expense              |     | 9.4                                 | 7.0    | 8.6                                | 7.5    |
| Net income                      | 13  | 3.8                                 | 11.8   | 13.1                               | 11.2   |
|                                 |     |                                     |        |                                    |        |

# Three Months Ended September 30, 2012 Compared to Three Months Ended September 30, 2011

*Net revenue.* Our net revenue for the quarter ended September 30, 2012 was \$133.6 million, an increase of \$24.7 million, or 22.6%, as compared to net revenue of \$108.9 million for the quarter ended September 30, 2011. This increase was primarily due to an increase in ground and online enrollment and, to a lesser extent, increases in the average tuition per student as a result of improved retention and tuition price increases, partially offset by an increase in institutional scholarships. End-of-period enrollment increased 17.5% between September 30, 2012 and September 30, 2011, as ground enrollment increased 46.9%, and online enrollment increased 13.7% over the prior year. We attribute the significant growth in our ground enrollment between years to our increasing brand recognition and the value proposition that our ground traditional campus affords to traditional-aged students and their parents. After scholarships, our ground traditional students pay an amount for tuition, room, board, and fees that is often half to a third of what it costs to attend a private, traditional university in another state and an amount comparable to what it costs to attend the public universities in the state of Arizona as an in-state student. We are anticipating increased pressure on new and continuing enrollments due primarily to the increasing challenges presented in the economy, the impact of new and proposed regulations, and increased competition.

Instructional costs and services expenses. Our instructional costs and services expenses for the quarter ended September 30, 2012 were \$57.4 million, an increase of \$8.5 million, or 17.2%, as compared to instructional costs and services expenses of \$48.9 million for the quarter ended September 30, 2011. This increase was primarily due to increases in employee compensation, faculty compensation, depreciation and amortization expenses, dues, fees subscriptions and other instructional supplies, and other instructional costs and services expenses of \$3.8 million, \$2.2 million, \$1.4 million, \$1.4 million, and \$3.7 million, respectively. These increases were partially offset by a \$4.0 million decrease in bad debt expense. The increase in employee compensation and faculty compensation is primarily due to an increase in headcount (both staff and faculty) needed to provide student instruction and support services to support the increase in enrollments as well as increases in benefit expenses such as medical costs and education benefits. The increase in depreciation and amortization is the result of our continued growth and expansion of the ground traditional campus in order to accommodate the growth in our traditional ground enrollment. We also incurred an increase in dues, fees, subscriptions and other instructional supplies due to increased licensing fees related to educational resources and increased food costs associated with a higher number of residential students. Our instructional costs and services expenses as a percentage of net revenues decreased by 2.0% to 42.9% for the guarter ended September 30, 2012, as compared to 44.9% for the guarter ended September 30, 2011 primarily due to improvements in bad debt expense, partially offset by increases as a percentage of net revenues in employee compensation and related expenses, depreciation and amortization expenses, dues, fees, subscriptions and other instructional supplies, and other instructional costs and services expenses. Bad debt expense decreased as a percentage of net revenues from 8.8% in the third quarter of 2011 to 4.2% in the third quarter of 2012 as a result of improved collections of receivables due from current students between periods due to operational improvements made during 2011 and a reduction in receivables due from former students, primarily as a result of improved retention.

Selling and promotional expenses. Our selling and promotional expenses for the quarter ended September 30, 2012 were \$36.5 million, an increase of \$5.3 million, or 16.6%, as compared to selling and promotional expenses of \$31.2 million for the quarter ended September 30, 2011. This increase is primarily the result of increases in employee compensation and related expenses and advertising of \$3.5 million and \$1.2 million, respectively. The increase in employee compensation and related expenses is the result of increasing the number of enrollment counselors between years as well as increases in benefit expenses between years such as medical costs and education benefits. The advertising expense increased due to us entering into a new revenue sharing agreement with MindStreams, L.L.C. in the third quarter of 2011. Our selling and promotional expenses as a percentage of net revenue decreased by 1.4% to 27.3% for the quarter ended September 30, 2012, from 28.7% for the quarter ended September 30, 2011. We plan to continue to add additional enrollment counselors in the future, although the number of additional hires as a percentage of the total headcount is expected to remain flat or decrease.

*General and administrative expenses.* Our general and administrative expenses for the quarter ended September 30, 2012 were \$8.6 million, an increase of \$1.5 million, or 19.8%, as compared to general and administrative expenses of \$7.1 million for the quarter ended September 30, 2011. This increase was primarily due to increases in employee compensation and related expenses of \$0.9 million primarily due to increased headcount as well as increases in benefit expenses between years such as medical costs and education benefits. Our general and administrative expenses as a percentage of net revenue decreased by 0.2% to 6.4% for the quarter ended September 30, 2012, from 6.6% for the quarter ended September 30, 2011.

*Lease termination fee.* In July 2011, the University notified a current landlord of its intent to vacate leased space by the fourth quarter of 2011. As a result, the University was required to pay a termination fee to terminate the lease resulting in \$0.9 million of expense in the three months ended September 30, 2011. The termination fee was paid on our behalf by our new landlord. This payment was recorded as an expense in the third quarter of 2011 with the offset being to a deferred liability. The deferred rent liability will be amortized into income over the new lease term.

*Income tax expense*. Income tax expense for the quarter ended September 30, 2012 was \$12.6 million, an increase of \$5.0 million, or 64.8%, as compared to income tax expense of \$7.6 million for the quarter ended September 30, 2011. Our effective tax rate was 40.5% during the third quarter of 2012 compared to 37.3% during the third quarter of 2011. The increase in the effective tax rate was primarily due to certain non-recurring tax items, which had the effect of decreasing our effective tax rate in the third quarter of 2011 and increasing our effective tax rate in the third quarter of 2012.

*Net income.* Our net income for the quarter ended September 30, 2012 was \$18.5 million, an increase of \$5.6 million or 43.5%, as compared to \$12.9 million for the quarter ended September 30, 2011, due to the factors discussed above.

## Nine Months Ended September 30, 2012 Compared to Nine Months Ended September 30, 2011

*Net revenue.* Our net revenue for the nine months ended September 30, 2012 was \$370.0 million, an increase of \$56.3 million, or 17.9%, as compared to net revenue of \$313.7 million for the nine months ended September 30, 2011. This increase was primarily due to an increase in ground and online enrollment and, to a lesser extent, increases in the average tuition per student as a result of improved retention and tuition price increases, partially offset by an increase in institutional scholarships. End-of-period enrollment increased 17.5% between September 30, 2012 and September 30, 2011, as ground enrollment increased 46.9%, and online enrollment increased 13.7% over the prior year. We attribute the significant growth in our ground enrollment between years to our increasing brand recognition and the value proposition that our ground traditional campus affords to traditional-aged students and their parents. After scholarships, our ground traditional students pay an amount for tuition, room, board, and fees that is often half to a third of what it costs to attend a private, traditional university in another state and an amount comparable to what it costs to attend the public universities in the state of Arizona as an in-state student. We are anticipating increased pressure on new and continuing enrollments due primarily to the increasing challenges presented in the economy, the impact of new and proposed regulations, and increased competition.

Instructional costs and services expenses. Our instructional costs and services expenses for the nine months ended September 30, 2012 were \$161.6 million, an increase of \$17.4 million, or 12.1%, as compared to instructional costs and services expenses of \$144.2 million for the nine months ended September 30, 2011. This increase was primarily due to increases in employee compensation, faculty compensation, dues, fees, subscriptions and other instructional supplies, depreciation and amortization, program review reserve, arena expense and other instructional compensation and related expenses, of \$10.0 million, \$4.9 million, \$4.5 million, \$3.6 million, \$3.5 million, \$1.4 million, and \$3.9 million, respectively. These increases were partially offset by a \$14.4 million decrease in bad debt expense. The increase in employee compensation and faculty compensation is primarily due to an increase in headcount (both staff and faculty) needed to provide student instruction and support services to support the increase in enrollments as well as increases in benefit expenses such as medical costs and education benefits. Additionally, in 2011 a reversal of \$0.7 million was recorded in employee compensation for amounts accrued in previous periods that were to be paid to non-enrollment employees for students they previously recruited and for which bonuses were to be paid when those students completed 24 credit hours. As a result of our compensation rules that became effective on July 1, 2011, these amounts could no longer be paid. The increase in depreciation and amortization is the result of our continued growth and expansion of the ground traditional campus in order to accommodate the growth in our traditional ground enrollment. The reserve for our program review primarily represents the estimated amounts that will be returned related to certain Pell grants. We also incurred an increase in dues, fees, subscriptions and other instructional supplies due to increased licensing fees related to educational resources and increased food costs associated with a higher number of residential students. Our instructional costs and services expenses as a percentage of net revenues decreased by 2.3% to 43.7% for the nine months ended September 30, 2012, as compared to 46.0% for the nine months ended September 30, 2011 primarily due to improvements in bad debt expense, partially offset by increases as a percentage of net revenues in employee compensation and related expenses, program review reserve, dues, fees, subscriptions and other instructional supplies, depreciation and amortization expense and arena expenses. Bad debt expense decreased as a percentage of net revenues from 8.9% in the nine months ended September 30, 2011 to 3.6% in the nine months ended September 30, 2012 as a result of improved collections of receivables due from current students between periods due to operational improvements made during 2011 and a reduction in receivables due from former students, primarily due to improved retention.

*Selling and promotional expenses.* Our selling and promotional expenses for the nine months ended September 30, 2012 were \$103.8 million, an increase of \$15.0 million, or 16.9%, as compared to selling and promotional expenses of \$88.8 million for the nine months ended September 30, 2011. This increase is primarily the result of increases in employee compensation and advertising of \$9.8 million and \$5.2 million, respectively. Employee compensation and related expenses increased as a result of increasing the number of enrollment counselors between years as well as increases in benefit expenses between years such as medical costs and education benefits. Additionally, during the second quarter of 2011, the University reversed \$1.5 million of amounts accrued in previous periods that were to be paid to enrollment employees for student they previously recruited and for which bonuses were to be paid when those students completed 24 credit hours. Due to the compensation rule changes effective July 1, 2011, these amounts could no longer be paid. The advertising expenses increased due to us entering into a new revenue sharing agreement with MindStreams, L.L.C. in the third quarter of 2011. Our selling and promotional expenses as a percentage of net revenue decreased by 0.3% to 28.0% for the nine months ended September 30, 2012, from 28.3% for the nine months ended September 30, 2011. We plan to continue to add additional enrollment counselors in the future, although the number of additional hires as a percentage of the total headcount is expected to remain flat or decrease.

*General and administrative expenses.* Our general and administrative expenses for the nine months ended September 30, 2012 were \$23.8 million, an increase of \$2.8 million, or 13.3%, as compared to general and administrative expenses of \$21.0 million for the nine months ended September 30, 2011. This increase was primarily due to increases in employee compensation and related expenses of \$2.0 million primarily due to increased headcount as well as increases in benefit expenses between years such as medical costs and education benefits. Our general and administrative expenses as a percentage of net revenue decreased by 0.3% to 6.4% for the nine months ended September 30, 2012, from 6.7% for the nine months ended September 30, 2011.

*Lease termination fee.* In July 2011, the University notified a current landlord of its intent to vacate leased space by the fourth quarter of 2011. As a result, the University was required to pay a termination fee to terminate the lease resulting in \$0.9 million of expense in the three months ended September 30, 2011. The termination fee was paid on our behalf by our new landlord. This payment was recorded as an expense in the third quarter of 2011 with the offset being to a deferred liability. The deferred rent liability will be amortized into income over the new lease term.

*Income tax expense*. Income tax expense for the nine months ended September 30, 2012 was \$31.9 million, an increase of \$8.5 million, or 36.3%, as compared to income tax expense of \$23.4 million for the nine months ended September 30, 2011. Our effective tax rate was 39.6% during the nine months ended September 30, 2012 compared to 39.9% during the nine months ended September 30, 2011. The effective tax rate in both years was reduced by certain non-recurring tax items, which had the effect of decreasing our effective tax rate in the nine months ended September 30, 2012 and 2011.

*Net income.* Our net income for the nine months ended September 30, 2012 was \$48.5 million, an increase of \$13.3 million, or 37.8% as compared to \$35.2 million for the nine months ended September 30, 2011, due to the factors discussed above.

#### Seasonality

Our net revenue and operating results normally fluctuate as a result of seasonal variations in our business, principally due to changes in enrollment. Student population varies as a result of new enrollments, graduations, and student attrition. The majority of our traditional ground students do not attend courses during the summer months (May through August), which affects our results for our second and third fiscal quarters. Since a significant amount of our campus costs are fixed, the lower revenue resulting from the decreased ground student enrollment has historically contributed to lower operating margins during those periods. As we have increased the relative proportion of our online students, this summer effect has recently lessened. However, it is our intent to increase the number of ground traditional students significantly during the next few years. To accomplish this we doubled the number of ground traditional campus enrollment staff during 2011 and significantly increased the number of ground traditional support staff in the Spring and Summer of 2012. Thus, we expect this summer effect was even more pronounced in 2012 and we expect this to continue thereafter. Partially offsetting this summer effect in the third quarter has been the sequential quarterly increase in enrollments that has occurred as a result of the traditional fall school start. This increase in enrollments also has occurred in the first quarter, corresponding to calendar year matriculation. In addition, we typically experience higher net revenue in the fourth quarter due to its overlap with the semester encompassing the traditional fall school start and in the first quarter due to its overlap with the first semester of the calendar year. A portion of our expenses do not vary proportionately with these fluctuations in net revenue, resulting in higher operating income in the first and fourth quarters relative to other quarters. We expect quarterly fluctuation in operating results to continue as a result of these seasonal patterns.

#### Liquidity and Capital Resources

*Liquidity.* We financed our operating activities and capital expenditures during the nine months ended September 30, 2012 and 2011 primarily through cash provided by operating activities. Our unrestricted cash and cash equivalents were \$69.6 million and \$21.2 million at September 30, 2012 and December 31, 2011, respectively. Our restricted cash and cash equivalents at September 30, 2012 and December 31, 2011 were \$57.4 million and \$56.7 million, respectively.

Based on our current level of operations and anticipated growth, we believe that our cash flow from operations and other sources of liquidity, including cash and cash equivalents and our revolving line of credit, will provide adequate funds for ongoing operations, planned capital expenditures, and working capital requirements for at least the next 24 months. No amounts are borrowed on the \$50.0 million revolving line of credit as of September 30, 2012.

#### Share Repurchase Program

On July 28, 2011, our Board of Directors authorized the University to repurchase up to an additional \$25 million (\$50 million total) of common stock, from time to time, depending on market conditions and other considerations. On July 26, 2012, the Board of Directors extended the expiration date on the repurchase authorization to September 30, 2013. Repurchases occur at the University's discretion. The 2011 repurchase authorization is an expansion of, and does not replace, the 2010 repurchase authorization.

Under our share purchase authorization, we may purchase shares in the open market or in privately negotiated transactions, pursuant to the applicable Securities and Exchange Commission Rules. The amount and timing of future share repurchases, if any, will be made as market and business conditions warrant.

Since the approval of the initial share repurchase plan, the University has purchased 1,954,525 shares of common shock shares at an aggregate cost of \$28.8 million which includes 297,225 shares of common stock at an aggregate cost of \$4.9 million during the nine months ended September 30, 2012. At September 30, 2012, there remained \$21.2 million available under our current share repurchase authorization.



# Cash Flows

*Operating Activities*. Net cash provided by operating activities for the nine months ended September 30, 2012 was \$124.1 million as compared to \$65.3 million for the nine months ended September 30, 2011. Cash provided by operating activities in the nine months ended September 30, 2012 and 2011 resulted from our net income plus non-cash charges for bad debts, depreciation and amortization, share-based compensation and improvement in our working capital management.

*Investing Activities*. Net cash used in investing activities was \$74.3 million and \$56.1 million for the nine months ended September 30, 2012 and 2011, respectively. Capital expenditures were \$73.6 million and \$61.5 million for the nine months ended September 30, 2012 and 2011, respectively. In 2012, capital expenditures primarily consisted of the construction costs associated with two additional dormitories, an Arts and Science classroom building and a parking garage to support our increasing traditional student enrollment as well as purchases of computer equipment, other internal use software projects and furniture and equipment. In 2011, capital expenditures primarily consisted of ground campus building projects such as a new dormitory and an events arena to support our increasing traditional ground student enrollment as well as purchases of computer equipment, other internal use software projects and furniture and equipment.

*Financing Activities*. Net cash used in financing activities was \$2.0 million for the nine months ended September 30, 2012 as compared to cash used in financing activities of \$23.8 million in the nine months ended September 30, 2011. During the first nine months of 2012, \$4.9 million was used to purchase treasury stock in accordance with the University's share repurchase program and principal payments on notes payable and capital lease obligations totaled \$1.8 million, partially offset by \$4.3 million of proceeds from the exercise of stock options. During the first nine months of 2011, \$22.4 million was used to purchase treasury stock in accordance with the University's share repurchase program and principal payments on notes payable and capital leases totaled \$2.9 million, partially offset by \$1.5 million of proceeds from the exercise of stock options.

#### **Contractual Obligations**

The following table sets forth, as of September 30, 2012, the aggregate amounts of our significant contractual obligations and commitments with definitive payment terms due in each of the periods presented (in millions):

|                               | Payments Due by Period |                                    |           |           |                      |
|-------------------------------|------------------------|------------------------------------|-----------|-----------|----------------------|
|                               | Total                  | Less than<br>1 Year <sup>(1)</sup> | 2-3 Years | 4-5 Years | More than<br>5 Years |
| Long term notes payable       | \$ 20.4                | \$ 0.4                             | \$ 3.5    | \$ 16.2   | \$ 0.3               |
| Capital lease obligations     | 0.7                    | 0.0                                | 0.2       | 0.5       | 0.0                  |
| Purchase obligations(2)       | 48.2                   | 12.3                               | 33.3      | 2.5       | 0.1                  |
| Operating lease obligations   | 52.4                   | 1.9                                | 14.5      | 13.5      | 22.5                 |
| Total contractual obligations | \$121.7                | \$ 14.6                            | \$ 51.5   | \$ 32.7   | \$ 22.9              |

(1) Less than one year represents expected expenditures from October 1, 2012 through December 31, 2012.

(2) The purchase obligation amounts include expected spending by period under contracts that were in effect at September 30, 2012.

# **Off-Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements that have had or are reasonably likely to have a material current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

*Impact of inflation.* We believe that inflation has not had a material impact on our results of operations for the nine months ended September 30, 2012 or 2011. There can be no assurance that future inflation will not have an adverse impact on our operating results and financial condition.

*Market risk.* On June 30, 2009, we entered into two derivative agreements to manage our 30 Day LIBOR interest exposure from the variable rate debt we incurred in connection with the repurchase of shares of our common stock and the land and buildings that comprise our ground campus, which debt matures in March 2016. The corridor instrument, which hedges variable interest rate risk starting July 1, 2009 through April 30, 2014 with a notional amount of \$10.0 million as of September 30, 2012, permits us to hedge our interest rate risk at several thresholds. Under this arrangement, in addition to the credit spread we will pay variable interest rates based on the 30 Day LIBOR rates monthly until that index reaches 4%. If 30 Day LIBOR is equal to 4% through 6%, we will continue to pay 4%. If 30 Day LIBOR exceeds 6%, we will pay actual 30 Day LIBOR less 2%. The interest rate swap commenced on May 1, 2010, continues each month thereafter until April 30, 2014, and has a notional amount of \$10.0 million as of September 30, 2012, and has a notional amount of \$10.0 million as of September 30, 2014, and has a notional amount of \$10.0 million as of September 30, 2012. Under this arrangement, we will receive 30 Day LIBOR and pay 3.245% fixed rate on the amortizing notional amount plus the credit spread.

Except with respect to the foregoing, we have no derivative financial instruments or derivative commodity instruments. We invest cash in excess of current operating requirements in short term certificates of deposit and money market instruments in multiple financial institutions.

Interest rate risk. We manage interest rate risk by investing excess funds in cash equivalents and AAA-rated marketable securities bearing variable interest rates, which are tied to various market indices. Our future investment income may fall short of expectations due to changes in interest rates or we may suffer losses in principal if we are forced to sell securities that have declined in market value due to changes in interest rates. At September 30, 2012, a 10% increase or decrease in interest rates would not have a material impact on our future earnings, fair values, or cash flows. For information regarding our variable rate debt, see "Market risk" above.

#### Item 4. Controls and Procedures

## **Evaluation of Disclosure Controls and Procedures**

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective, as of September 30, 2012, in ensuring that material information relating to us required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in reports it files or submits under the Exchange Act is accumulated and communicated to management, including its principal executive officer or officers or officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

# Changes in Internal Control over Financial Reporting.

Based on an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, there were no changes in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II - OTHER INFORMATION

# Item 1. Legal Proceedings

None.

#### Item 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I. "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011, which could materially affect our business, financial condition or future results. There have been no material changes in our risk factors from the disclosure included in our Annual Report on Form 10-K. The risks described in our Annual Report on Form 10-K are not the only risks facing the University. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

# **Recent Sales of Unregistered Securities**

None.

# Purchases of Equity Securities by the Issuer and Affiliated Purchasers

On July 28, 2011, our Board of Directors authorized the University to repurchase up to an additional \$25 million (\$50 million total) of common stock, from time to time, depending on market conditions and other considerations. On July 26, 2012, the Board of Directors extended the expiration date on the repurchase authorization to September 30, 2013. Repurchases occur at the University's discretion. Repurchases may be made in the open market or in privately negotiated transactions, pursuant to the applicable Securities and Exchange Commission rules. The amount and timing of future share repurchases, if any, will be made as market and business conditions warrant. During the quarter ended September 30, 2012, we repurchased 177,200 shares of our common stock at an aggregate cost of \$2.9 million. At September 30, 2012, there remains \$21.2 million available under our current share repurchase authorization.

The following table sets forth our share repurchases of common stock during each period in the third quarter of fiscal 2012:

| Period                                 | Total Number of<br>Shares Purchased | Average<br>Price Paid<br>Per Share | Total Number of<br>Shares Purchased as<br>Part of Publicly<br>Announced<br>Program | Maximum Dollar<br>Value of Shares<br>That May Yet Be<br>Purchased Under<br>the Program |
|--|-------------------------------------|------------------------------------|--|--|
| July 1, 2012 – July 31, 2012           | 77,200                              | 17.03                              | 77,200   | \$ 22,813,000  |
| August 1, 2012 – August 31, 2012       | 100,000                             | 16.32                              | 100,000  | \$ 21,181,000  |
| September 1, 2012 – September 30, 2012 | —                                   | —                                  | —  | \$ 21,181,000  |
| Total                                  | 177,200                             | 16.57                              | 177,200  | \$ 21,181,000  |

#### Item 3. Defaults Upon Senior Securities

None.

#### Item 4. Mine Safety Disclosures

None.

#### Item 5. Other Information

We have a policy governing transactions in our securities by directors, officers, employees and others which permits these individuals to enter into trading plans complying with Rule 10b5-1 under the Securities Exchange Act of 1934, as amended. We have been advised that Brian Mueller, our President, Chief Executive Officer and Director; Dr. W. Stan Meyer, our Chief Operating Officer; and Dan Bachus, our Chief Financial Officer and Principal Accounting Officer, each entered into trading plans on September 13, 2012, each of which was in accordance with Rule 10b5-1 and our policy governing transactions in our securities. A 10b5-1 trading plan previously entered into by Brent Richardson, our Executive Chairman, terminated in accordance with its terms on September 7, 2012. Generally, under these trading plans, the individual relinquishes control over the transactions once the trading plan is put into place. Accordingly, sales under these plans may occur at any time, including possibly before, simultaneously with, or immediately after significant events involving the University.

We anticipate that, as permitted by Rule 10b5-1 and our policy governing transactions in our securities, some or all of our directors, officers and employees may establish or terminate trading plans in the future. We intend to disclose the names of executive officers and directors who establish or terminate a trading plan in compliance with Rule 10b5-1 and the requirements of our policy governing transactions in our securities in our future quarterly and annual reports on Form 10-Q and 10-K filed with the Securities and Exchange Commission. We undertake no obligation, however, to update or review the information provided herein, including for revision or termination of an established trading plan, other than in such quarterly and annual reports.

Act of 2002.

2002. ††

32.1

Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of

| Item 6. | Exhibits  |  |
|---------|---|--|
| (a)     | Exhibits  |  |
| Number  | Description   | Method of Filing   |
| 3.1     | Amended and Restated Certificate of Incorporation.  | Incorporated by reference to Exhibit 3.1 to Amendment No. 6 to the University's Registration Statement on Form S-1 filed with the SEC on November 12, 2008.  |
| 3.2     | Second Amended and Restated Bylaws.   | Incorporated by reference to Exhibit 3.1 to the University's Current<br>Report on Form 8-K filed with the SEC on August 2, 2010.                             |
| 4.1     | Specimen of Stock Certificate.  | Incorporated by reference to Exhibit 4.1 to Amendment No. 2 to the University's Registration Statement on Form S-1 filed with the SEC on September 29, 2008. |
| 4.2     | Amended and Restated Investor Rights Agreement, dated September 17, 2008, by and among Grand Canyon Education, Inc. and the other parties named therein.  | Incorporated by reference to Exhibit 4.2 to Amendment No. 2 to the University's Registration Statement on Form S-1 filed with the SEC on September 29, 2008. |
| 10.1    | Amended and Restated Employment Agreement, dated July 30, 2012, by and between Grand Canyon Education, Inc. and Brian E. Mueller†.                        | Incorporated by reference to Exhibit 10.1 to the University's Quarterly Report on Form 10-Q filed with the SEC on August 6, 2012.                            |
| 10.2    | Amended and Restated Employment Agreement, dated July 30, 2012, by and between Grand Canyon Education, Inc. and W. Stan Meyer†.                           | Incorporated by reference to Exhibit 10.2 to the University's Quarterly Report on Form 10-Q filed with the SEC on August 6, 2012.                            |
| 10.3    | Amended and Restated Employment Agreement, dated July 30, 2012, by and between Grand Canyon Education, Inc. and Daniel E. Bachus†.                        | Incorporated by reference to Exhibit 10.3 to the University's Quarterly Report on Form 10-Q filed with the SEC on August 6, 2012.                            |
| 10.4    | Amended and Restated Employment Agreement, dated July 30, 2012,<br>by and between Grand Canyon Education, Inc. and Joseph N.<br>Mildenhall†.              | Incorporated by reference to Exhibit 10.4 to the University's Quarterly Report on Form 10-Q filed with the SEC on August 6, 2012.                            |
| 10.5    | Amended and Restated Employment Agreement, dated July 30, 2012,<br>by and between Grand Canyon Education, Inc. and Dr. Kathy Player†.                     | Incorporated by reference to Exhibit 10.5 to the University's Quarterly Report on Form 10-Q filed with the SEC on August 6, 2012.                            |
| 31.1    | Certification of Chief Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. | Filed herewith.  |
| 31.2    | Certification of Chief Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley              | Filed herewith.  |

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Furnished herewith.

- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. ++
- † Indicates a management contract or any compensatory plan, contract or arrangement.
- †† This certification is being furnished solely to accompany this report pursuant to 18 U.S.C. Section 1350, and is not being filed for purposes of Section 18 of the Exchange Act, and is not to be incorporated by reference into any filings of the University, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

# Furnished herewith.

Date: November 1, 2012

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

GRAND CANYON EDUCATION, INC.

By: /s/ Daniel E. Bachus

Daniel E. Bachus Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)

# CERTIFICATION PURSUANT TO RULES 13a-14(a) and 15d-14(a), AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Brian E. Mueller, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ending September 30, 2012 of Grand Canyon Education, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2012

/s/ Brian E. Mueller

Brian E. Mueller Chief Executive Officer (Principal Executive Officer)

# CERTIFICATION PURSUANT TO RULES 13a-14(a) and 15d-14(a), AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Daniel E. Bachus, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ending September 30, 2012 of Grand Canyon Education, Inc.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2012

/s/ Daniel E. Bachus

Daniel E. Bachus Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)

# CERTIFICATION PURSUANT TO18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Grand Canyon Education, Inc. (the "University") for the quarter ended September 30, 2012 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Brian E. Mueller, Chief Executive Officer, of the University, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the University.

Date: November 1, 2012

/s/ Brian E. Mueller

Brian E. Mueller Chief Executive Officer (Principal Executive Officer)

# CERTIFICATION PURSUANT TO18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10Q of Grand Canyon Education, Inc. (the "University") for the quarter ended September 30, 2012 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Daniel E. Bachus, Chief Financial Officer, of the University, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the University.

Date: November 1, 2012

/s/ Daniel E. Bachus

Daniel E. Bachus

Chief Financial Officer (Principal Financial and Principal Accounting Officer)